

# **GEA GROUP**

Company overview

September 2024



# **GEA** at a glance

**Order intake** 



5,469

EUR million
Previous year: EUR 5,679 million

Revenue



5,373

EUR million Previous year: EUR 5,165 million **EBITDA**before restructuring expenses



774

EUR million

Previous year: EUR 712 million

**EBITDA margin** before restructuring expenses



14.4

percent of revenue Previous year: 13.8 percent **Dividend** 



1.00

EUR per share Previous year: EUR 0.95 **Employees** 



18,773

Full-time equivalents Previous year: 18,236



GEA is one of the world's largest suppliers of systems and components to the food, beverage and pharmaceutical industries. The international technology group, founded in 1881, focuses on machinery and plants, as well as advanced process technology, components and comprehensive services.

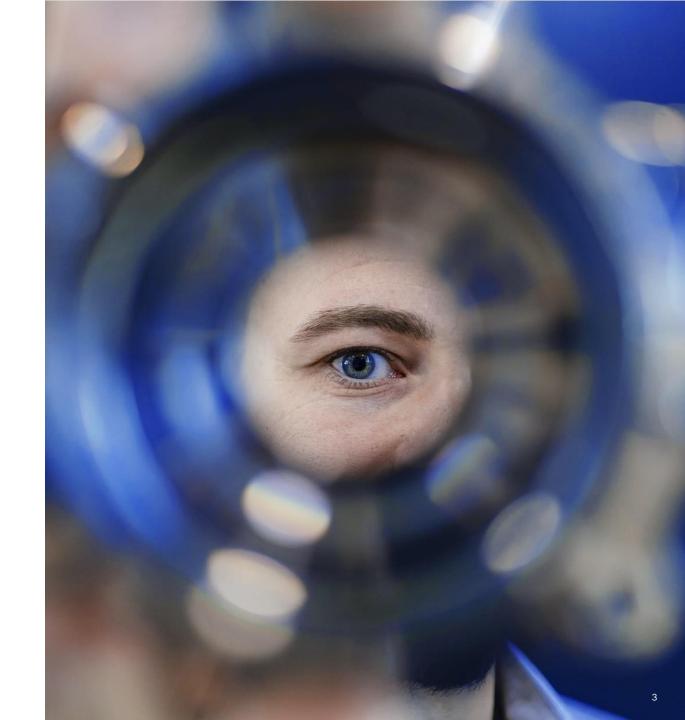
GEA is listed in the German MDAX, the European STOXX® Europe 600 Index and is one of the companies that make up the DAX 50 ESG, MSCI Global Sustainability as well as the Dow Jones Sustainability World and Dow Jones Sustainability Europe Indices.

All figures relate to the 2023 financial year or 2022 for the previous year



# Our purpose

# Engineering for a better world.

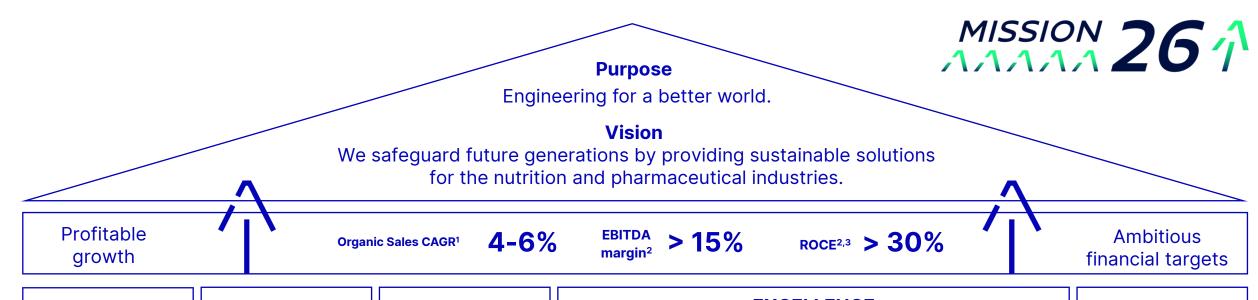


### **Our vision**

We safeguard future generations by providing sustainable solutions for the nutrition and pharmaceutical industries.



## Our strategy



Sustainability



Innovation & Digitalization



New Food





Sales Excellence

**EXCELLENCE** 

Service Excellence



Operational Excellence



Acquisitions



<sup>&</sup>lt;sup>3</sup> Capital employed excluding EUR ~800m goodwill from the acquisition of the former GEA AG by former Metallgesellschaft AG in 1999 (average of the last 4 quarters)



<sup>&</sup>lt;sup>1</sup> Currency and portfolio adjusted

<sup>&</sup>lt;sup>2</sup> Before restructuring expenses; based on constant exchange rates

# Our sustainability approach

### **Engineering for a better world**

#### **Sustainable Solutions**

- Reduce greenhouse gas emissions scope 3 by 27.5% by 2030
- 100% of solutions will be offered with zero freshwater-use by 2030
- 100% of packaging-related solutions use sustainable packaging materials by 2030
- 100% of service parts and machinery packaging material to fulfill one of the five R's of circular economy (Reduce; Re-use; Repair; Remanufacture; Recycle) by 2026































### **Employer of Choice**

- 80% favorable rating on the question: "Would you recommend GEA as a good place to work?" in internal employee engagement survey by 2026
- 21% female representation in management levels L1 L3 by 2026
- 80% of open positions filled by own talent across management levels L1 – L7 by 2026
- Building a diverse talent pool to further strengthen diversity on all management levels by 2026







# NET ZERO by 2040

### **Responsible Operations**

- Reduce greenhouse gas emissions scope 1 & 2 by 60% by 2026 and 80% by 2030
- 50% of total energy demand is covered by certified energy management system by 2026
- · All sites in water-stressed areas that implemented a water strategy by 2026
- Waste recovery rate at production sites >98% by 2026
- 100% of preferred suppliers fulfill GEA's sustainability criteria by 2026 and 100% of A-suppliers by 2030
- 100,000 people reached through skill-based volunteering in 2026
- Donation of 1% of net profit per year



















# **Key trends**

Important global megatrends are propelling our technologies & underlying markets

Demand for New Food

Food safety & quality

Growing middle class

Essential & affordable medicines

Growing world population

Sustainable solutions

Urbanization



# Our applications put consumers in touch with GEA every day



### **Food**

Approx. every third chicken nugget is produced using GEA technology



### Food

Approx. every third process line for instant coffee was installed by GEA



# Dairy farming & processing

Roughly one quarter of processed milk comes from GEA production systems



### **Beverage**

Approx. every second liter of beer is brewed with the aid of systems and process solutions from GEA



# Pharma & healthcare

Roughly every fourth liter of human blood for making plasmaderived products is processed using GEA equipment



### Chemical

More than one third of all polymer producers are using GEA drying technology



### **Environment**

Approx. two million tons of pollutants are averted annually thanks to GEA emission control plants



**Heating &** 

refrigeration
Each industry we serve utilizes industrial heating and refrigeration technology from GEA



### **Marine**

Roughly every second container ship in the world sails with GEA marine equipment on board





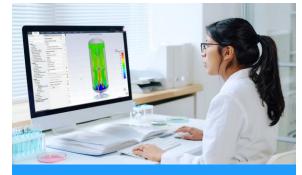
### **Innovative solutions**



### **GEA Smart Filtration**

reduces energy & water consumption up to 50% during membrane filtration cleaning

- Ideal for use in food & dairy industries
- Smart Filtration Flush: Sensors measure permeate quality of water during flushing, CIP process ended when hygiene requirements met; reduces freshwater usage, wastewater generation & energy consumption
- Smart Filtration CIP: Pulsating pumps eliminate need for continuous running of rinsing pumps, saving energy without sacrificing cleaning quality



# Developing bioreactors with digital twin

to scale new food processes

- Increasing yields from bioreactor processes is complex, given sensitivity of cell cultures. And scaling up requires predictable outcomes
- Using digital twins to validate bioreactors ensures optimal growth conditions, key to scaling up new food processes
- Benefits include: shorter development time for recipes & plant scaling; reduced risk of lower product quality



### **GEA OptiPartner**

for better spray dryer performance in powder systems

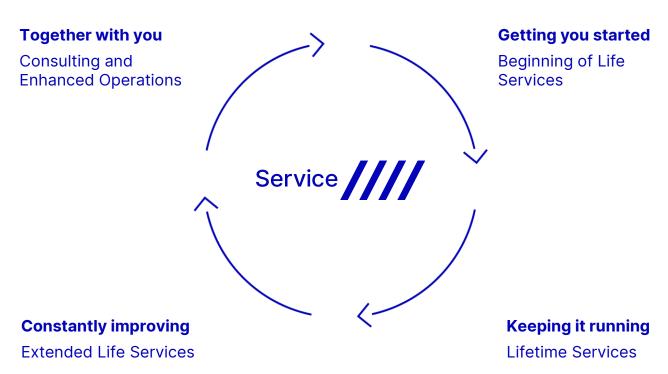
- Digital solution for advanced process control to continuously optimize productivity & efficiency of spray drying plants (e.g., milk, instant coffee)
- In milk processing, results show higher system availability (98%), increased production rate (ca. 4%) & energy savings (more than 4%)
- Reduces system downtime; delivers resource & energy savings; no capital investment (offered as a service)



### **GEA Service**

We serve the entire life cycle to enable continuous touchpoints with our customers.





We ensure our customers' **continued business success** by building, maintaining, optimizing and adapting their production equipment and processes to meet their specific ongoing needs.

# Strong local presence around the globe





∰ 1,776

\_\_\_\_ 382 EUR million ∰ 725

Latin

**America** 

Western Europe, Middle East & Africa

831 EUR million 2,653 2,653 North & Central Europe

782 EUR million 3,310

DACH & Eastern Europe

astern Europe

1,019 EUR million 7,258

Asia Pacific

1,198 EUR million 3,051

### **Our values**

At GEA, our company values begin with our own people. We hold ourselves to a high standard in how we treat one another, our customers and partners and our world.





Responsibility

We care for people and planet.

Integrity

We walk our talk.

**Diversity** 

We value our differences.

**Passion** 

We love what we do.

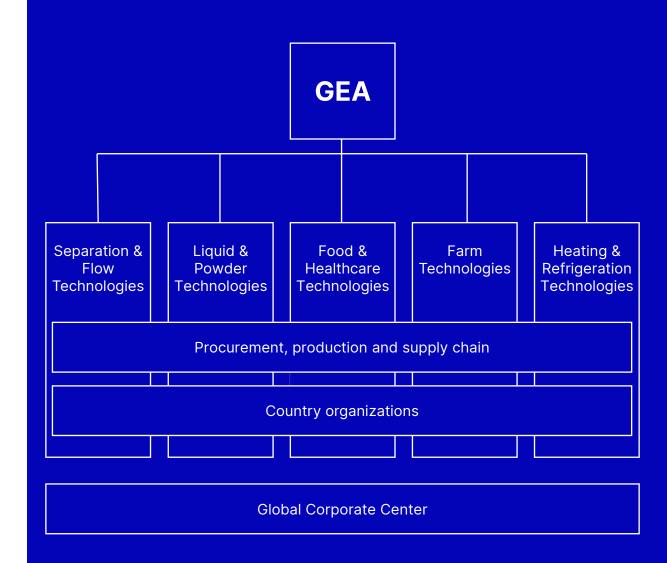
**Excellence** 

We deliver outstanding work.

# **Our organization**

GEA is divided into **five divisions**, each with up to six business units. The units are based on comparable technologies and have leading market positions.

The **country organizations** stand ready to serve their respective customers as a central point of contact, offering them local access to an extensive portfolio of products and services.





### **GEA Executive Board**



### **Bernd Brinker, CFO**

Bernd Brinker joined the Executive Board as CFO in October 2023. In addition to the Group's finance functions, the five division CFOs, as well as Investor Relations, M&A, Information Security, Internal Audit and global IT also report to him.

### Stefan Klebert, CEO

Stefan Klebert took the helm of the Group in February 2019 and is the direct reporting line for the CEOs of the five operating divisions and the four CEOs of the regions. Several central functions also report to Stefan Klebert, and he serves as the Group Labor Relations Director.

### **Johannes Giloth, COO**

Johannes Giloth became a member of the Executive Board in early 2020. He is responsible for worldwide procurement, production as well as supply chain and QHSE.

# **Company milestones**



1881

Founding of Metallgesellschaft AG, a metals trading company

1920

Founding of GEA (Gesellschaft für Entstaubungs-Anlagen mbH) in Bochum

1999

Metallgesellschaft acquires GEA



2007-2019

Intensified focus on food & beverage acquisitions

2005

Name of parent company changed to GEA Group Aktiengesellschaft

Implementation of new technology-based group structure embracing 5 divisions

2020

Net-zero target for 2040 set; release of Mission 26 corporate strategy

2021 MISSION 261



# **Share information**

Securities identification number	660200
ISIN number	DE0006602006
Stock indices	MDax, DAX 50 ESG, HDax, CDax, Midcap Market, Dow Jones Euro Stoxx, Euro Stoxx TMI Industrial Engineering, Dow Jones Euro Stoxx Mid, Dow Jones Euro Stoxx Industrial Goods and Services, Dow Jones Stoxx 600, Dow Jones Industrial Goods and Services, Dow Jones Stoxx Mid 200, Prime All Share, Prime Industrial, Classic All Share, NRW-Mix 50, MSCI World ESG, MSCI ACWI ESG
Segment	Prime-Standard
Stock exchanges	Xetra, Frankfurt, Stuttgart, Munich, Düsseldorf, Berlin, Hamburg, Hannover
Information on stock	Reuters: G1AG.DE; Bloomberg: G1A:GR; Xetra: G1A.DE
Charas is accord	
Shares issued	172.3 million (August 31, 2024)





# **OUR DIVISIONS**





# Separation & Flow Technologies Division

World-class components and equipment for production excellence

### **Separators . Homogenizers . Valves & Pumps**

Separation & Flow Technologies encompass process engineering components and machines, including separators, decanters, homogenizers, valves and pumps. These technologies are at the heart of many production processes.

Our solutions contribute to a cleaner environment in numerous industrial applications. They also ensure the efficient separation and homogenization of liquids used in the production of foods, beverages, medicines and home & personal care products that consumers enjoy and rely on. GEA pumps and valves guarantee that raw materials and products move safely and efficiently through plants.

Revenue

**1,511** EUR million

Previous year: EUR 1,416 million

**EBITDA** before restructuring expenses

396

EUR million Previous year: EUR 360 million **EBITDA** margin before restructuring expenses

26.2

Previous year: 25.4 percent

**Employees** 

5,072

Full-time equivalents
Previous year: 4,907

# **Separation & Flow Technologies Division**







### **Separators**

GEA separators and decanters are used in thousands of applications by nearly every industry. This includes dairy processing, food & beverage, marine, oil & gas, power, chemical, pharma, farming and in water and wastewater management.

### **Homogenizers**

With our high-pressure homogenizers, manufacturers can reduce particles to micromillimeter or nanometer size and distribute them evenly, which enables high product stability and a long shelf life. These properties are key to many of today's health and personal care products and contribute to the quality of diverse processed foods and beverages.

### **Valves & Pumps**

To ensure smooth production processes in the treatment of liquid products, GEA offers a comprehensive range of valves for all hygienic classes, as well as hygienic pumps and cleaning technology. Their individual modular design guarantees efficiency, safety and reliability.





# Liquid & Powder Technologies Division

Specialists in processing equipment and integrated solutions

### Liquid & Filling Technologies . Powder & Thermal Separation Technologies . New Food

Liquid & Powder Technologies provide processing equipment and integrated solutions for the dairy, food, new food, beverage, chemical and home & personal care industries. The portfolio includes brewing systems, liquid processing, aseptic and non-aseptic filling & packaging, concentration, fermentation, crystallization, purification, drying, powder handling & packaging as well as systems for carbon capture and emission control.

GEA designs, builds, configures and installs versatile and sustainable equipment and technologies, processing lines and complete plants.

Revenue

1,724

EUR million Previous year: EUR 1,716 million EBITDA before restructuring expenses

**178** 

EUR million Previous year: EUR 166 million **EBITDA** margin before restructuring expenses

10.3

Previous year: 9.7 percent

**Employees** 

5,607

Full-time equivalents
Previous year: 5,404

# **Liquid & Powder Technologies Division**



### **Liquid & Fermentation Technologies**

GEA liquid and fermentation technologies are used for a variety of dairy, food, beverage, biotech and new food applications. We provide processing solutions and plants offering the highest degree of hygiene and production safety. These cover key technologies such as mixing, membrane filtration, fermentation, aseptic systems, brewhouse, cold block and beverage processing.

Our solutions help startups, ingredient suppliers and food manufacturers develop, scale up and produce alternative protein foods and ingredients through traditional processing, precision fermentation and cell culture technologies. These new food products include plant-based foods, ingredients and beverages, insect proteins, cultivated meat and seafood, as well as other proteins and ingredients produced through precision fermentation.



### **Powder & Thermal Separation Technologies**

Our process solutions for thermal separation, crystallization, drying and powder handling & packing as well as aseptic and non-aseptic filling technologies are used in a wide range of dairy, new food, food, beverage and chemical applications. This includes nutritional formula, food ingredients, instant coffee, polymers, minerals, agrochemicals and fine & specialty chemicals. Our solutions for carbon capture, waste heat recovery and emissions treatment are often in demand and effectively deal with the challenges of industrial air pollution.





# Food & Healthcare Technologies Division

Safe foods and medicines for a growing population

### Pasta, Extrusion & Milling . Bakery . Food Application Solutions . Pharma & Healthcare

Food & Healthcare Technologies provide solutions for food processing. This covers preparation, marinating and further processing of meat, poultry, seafood and vegan products, in addition to processing lines for pasta, baked goods, snacks, breakfast cereals, confectionery and pet food. GEA also offers spiral- and tunnel freezers, as well as equipment for slicing and packaging of food.

GEA solutions for the pharmaceutical industry include machines and plants for processing solid dosage forms, including highly potent drugs for batch or continuous production. This portfolio also includes freeze-drying technology for liquids, such as vaccines.

Revenue

1,029
EUR million
Previous year: EUR 1,001 million

EBITDA before restructuring expenses

**78** 

EUR million Previous year: EUR 107 million **EBITDA** margin before restructuring expenses

7.6

percent Previous year: 10.7 percent **Employees** 

3,508
Full-time equivalents

Previous year: 3,571

# Food & Healthcare Technologies Division





### **Pasta & Extrusion**

Our solutions include fully automated processing lines for dry and fresh pasta, extruded snacks, breakfast cereals and dry petfood. GEA also produces dies and packaging systems. As a result of extensive research and testing in the field of extrusion, we have developed cutting-edge solutions for the industrial production of innovative food products, with a particular focus on consumer health and sustainability.

### **Bakery**

GEA bakery capabilities range from single equipment components to integrated production lines for cakes, pies, tarts, biscuits, cookies, crackers, layer cakes, pizzas and snacks. Energy-efficient tunnel ovens, depositors, dough forming systems and filling injectors make up this portfolio..



# Food & Healthcare Technologies Division



### **Food Application Solutions**

Our portfolio encompasses technology for secondary and further processing, slicing, freezing and packaging, including single machines and complete automated lines. We offer solutions for defrosting, cutting & grinding, mixing, forming, marinating, coating, cooking, steaming, inline smoking and frying, including spiral, tunnel and carton freezers. Our slicing & packaging portfolio includes slicing and loading systems, vertical packaging equipment and thermoforming systems. We deliver industry leading solutions for key applications in poultry, meat, seafood, vegetarian and vegan products, including plant-based and other alternative protein foods. Through innovation we continuously strive to deliver solutions contributing to sustainability, resource-efficiency, high productivity, exceptional food quality and minimum waste.



#### **Pharma & Healthcare**

We offer sustainable engineering solutions, along with a comprehensive suite of virtual reality project management tools to customers in the life science community. Our robust, flexible and cost-effective pharmaceutical manufacturing equipment and fully integrated process lines embrace digitalization, modularization and holistic product innovation, maximizing operational reliability and productivity.





# Farm Technologies Division

**Next generation farming** 

### Dairy Farming: Milking, Feeding, Manure, Digital Herd Management, Hygiene & Service

Farm Technologies offer integrated customer solutions for efficient and sustainable high-quality milk production and livestock farming. This includes automatic milking and feeding systems, conventional milking solutions and digital herd management. GEA manure management solutions ensure operators have the right tools for the safe storage, application and upcycling of this important resource.

All solutions are served and fully embedded into our service lifecycle. They are complemented by a wide range of hygiene products and chemicals to promote optimum udder health and superior milk quality.

Revenue

**784** 

EUR million
Previous year: EUR 742 million

EBITDA before restructuring expenses

110

EUR million Previous year: EUR 86 million **EBITDA** margin before restructuring expenses

14.0

percent Previous year: 11.6 percent **Employees** 

2,045

Full-time equivalents
Previous year: 1,909

# **Farm Technologies Division**







### Milking

GEA offers a broad range of automated milking solutions, from single- and multi-box to fully automated rotary parlor systems as well as conventional rotary and group milking parlors. With its innovative sensor technology and software, GEA raises the bar in milking production while increasing animal-welfare, farmer flexibility and the sustainable use of resources.

### **Feeding**

Efficient feeding is key to achieving good milk performance in dairy herds. GEA offers the latest, all-electric robotic feeding technology to ensure cows get the right mix at the right time, improving efficiency and freshness. This enables farmers more flexibility in their daily routines as well as precise control over their feeding strategy.

### **Manure**

GEA is a global leader in manure management, providing a comprehensive line of equipment to effectively handle manure inside and outside the barn. Our portfolio includes barn cleaning, electric and power take-off pumps and agitators, loading equipment, liquid manure spreaders, manure application devices and separators. Our innovative manure processing technology enables customers to produce their own sustainable fertilizer while bringing down emissions.



# **Farm Technologies Division**



### **Digital Herd Management**

Simple to use, with consistently updated functions: GEA herd and farm management with digital technology offers powerful functions for monitoring and managing cow health and operational procedures efficiently. Dairy farmers can access data through their own digital devices – anytime and anywhere.



### **Hygiene & Service**

With a strong, global dealer network and certified service partners, GEA provides comprehensive service support for milking parlors of all sizes, from installation and throughout the entire life cycle. Our servicing programs ensure animal welfare and that milking operations are sustainable, efficient and productive.





# Heating & Refrigeration Technologies Division

Industrial heating and cooling solutions for climate-friendly production processes

Compressors & Compressor Packages . Heat Pumps . Chillers . Controls . Valves . Turnkey Installations . Digital Solutions

Heating & Refrigeration Technologies combine extensive production process knowledge and integrated heating and cooling expertise. It provides sustainable, energy-saving solutions for customers in the food, beverage and other key industries. All offerings are supported by comprehensive digital and service platforms.

GEA plays an important role in the decarbonization of production processes, cities and other market activities. Via a sustainable engineering solutions platform, which includes a comprehensive portfolio of heat pumps, GEA delivers the precise temperatures critical to each customer's operation. These proven technologies provide integrated, high-efficiency solutions that significantly reduce CO<sub>2</sub> emissions and energy costs.

Revenue

**556** 

EUR million
Previous year: EUR 524 million

EBITDA before restructuring expenses

**66** 

EUR million Previous year: EUR 57 million **EBITDA** margin before restructuring expenses

11.9

Previous year: 10.9 percent

**Employees** 

1,757
Full-time equivalents
Previous year: 1,716

# **Heating & Refrigeration Technologies Division**





### **Compression Technologies**

Our robust component portfolio for industrial heating and cooling encompasses a full range of reciprocating and screw compressors, compressor packages, heat pumps, chillers, custom systems, controls, digital products, valves, spare parts and service support.

### **Heating & Refrigeration Solutions**

With decades of experience in complete plant installations, we help customers identify optimum heating and cooling solutions to meet their present and future operational and sustainability-related goals. We achieve this by designing and implementing customized approaches, which includes integrating advanced digital technologies based on holistic plant assessments of existing and planned processes. As a result, customers significantly reduce their energy costs and carbon footprint. Our comprehensive service program maximizes the performance and lifetime of installed equipment.



